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1 **Biodiversity conservation in a dynamic world may lead to inefficiencies due to lock-in**  
2 **effects and path dependence**

3

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10

11 **Abstract**

12 Although biodiversity is generally diminishing, in some areas its conservation is expanding.  
13 However; the exact path of this expansion is uncertain. This can lead to problems of path-  
14 dependence and lock-in effects. Path dependence describes situations where history strongly  
15 influences present decisions and lock-in effects refer to situations where an earlier decision  
16 provides strong incentives to follow a particular path, even if more efficient alternatives are  
17 available later on. We develop a conceptual ecological-economic model to investigate which  
18 ecological and economic parameters favour the appearance of efficiency losses in biodiversity  
19 conservation due to path dependence and lock-in effects in a dynamic two-period two-region  
20 model. Generally we find that efficiency losses occur if there are signals that guide the first-  
21 period budget into a region that later turns out to be suboptimal if both time periods had been  
22 considered right from the beginning. To illustrate the conservation relevance of our findings,  
23 we present potential efficiency losses through path dependence in the hypothetical case of  
24 applying offsets to conserving the endangered *Maculinea teleius* butterfly near the city of  
25 Landau in Germany.

26

27 **Key words:** dynamic optimisation, ecological-economic model, ecological benefit, economic  
28 cost, efficiency, resource allocation.

29

30 **Highlights**

- 31 • Lock-in and path dependence can arise in dynamic systems subject to uncertainty  
32 • Lock-in and path dependence can lead to efficiency losses  
33 • We explore lock-in and path dependence in a conservation planning problem  
34 • We identify the circumstances under which efficiency losses are high

35

36

## 37 **Introduction**

38 Global biodiversity is declining at an alarming rate (Butchart et al. 2010). Despite this general  
39 negative trend, biodiversity conservation is expanding in some areas. Examples include the  
40 enlargement of reserve sites (Morales-Hidalgo et al. 2015), the generation of new habitats  
41 through financial means from offsets (Wende et al. 2018), the implementation of conservation  
42 easements (Rissmann et al. 2013), and land purchase by conservation agencies and NGOs  
43 (Schöttker and Wätzold 2018). This expansion, however, is typically slow and the exact path  
44 of expansion is unknown as the future political situation regarding biodiversity conservation  
45 (Haila and Henle 2014) and the availability of future conservation budgets (Drechsler and  
46 Wätzold 2007) are full of uncertainties. This means that decision makers have to make  
47 conservation decisions today without knowing to what extent conservation expansion is  
48 possible in the future.

49 In their analyses of decisions and their consequences in a dynamic and uncertain world,  
50 economists and social scientists have identified path dependence and lock-in effects as  
51 important factors that affect the long-term consequences of present decisions and may lead to  
52 inefficiencies (David 1985, North 1991). The concept of path dependence typically is used to  
53 describe situations where history, i.e. previous conditions, strongly influences present  
54 decisions (Liebowitz and Margolis 1995). The term lock-in has been used to explain that an  
55 earlier decision provides strong incentives to follow a particular path – to be locked-in in that  
56 path - even if more efficient alternatives are available later on (David 1985). Applications of  
57 the concepts of path dependence and lock-in effects are found in the fields of technology  
58 development (Ruttan 1997), organisational analysis (Sydow et al. 2009), and institutional  
59 change (North 1991), among others.

60 There are also some studies that use these concepts in environmentally related research.  
61 Barnett et al. (2015) investigate how the path-dependent nature of the institutions limit

62 today's climate change adaptation in Australia. Unruh and Carrillo-Hermosilla (2006) argue  
63 that due to industrial lock-in effects developing countries are unlikely to leapfrog carbon  
64 intensive energy production, and regarding agricultural land use, Sutherland et al. (2012) use  
65 path dependence to explain farmers' resistance to move towards environmentally beneficial  
66 land use. The closest analysis to biodiversity conservation that we found is the application of  
67 the concept of path dependence to explain the emergence of payments for ecosystem services  
68 (Bidaud et al. 2013). However, to our knowledge there is no research that analyses  
69 biodiversity conservation policies and strategies from the perspective of path dependence and  
70 lock-in effects in a systematic manner.

71 The overall purpose of this paper is to contribute to filling this gap by applying the concepts  
72 of path dependence and lock-in effects to the analysis of biodiversity conservation, using a  
73 conceptual ecological-economic model. The model considers the case of a conservation  
74 agency that has to allocate a conservation budget over two time periods and two regions. The  
75 regions are characterized by their initial amounts of conserved land and the shapes of their  
76 ecological benefit and economic costs functions which relate conserved land to benefits and  
77 costs, respectively. We explore the extent to which these characteristics, as well as the  
78 available conservation budget and the conservation agency's time preference, favour  
79 efficiency losses from path dependence and lock-in effects.

80 For this we compare two settings. In a 'myopic setting', the conservation agency only knows  
81 before each period the budget for that period and has no information about the budget in the  
82 second period. In an 'optimal setting', the agency is informed in the beginning about the  
83 budgets available in both periods. In comparison with the optimal setting, efficiency losses  
84 may occur in the myopic setting because the agency invests the budget in a region where it is  
85 optimal at the time of the decision in period 1 but sub-optimal in hindsight in period 2. Path  
86 dependence occurs as the decision on where to allocate the budget generates conservation

87 conditions that influence the decision on where to allocate the budget in period 2. Lock-in  
88 arises as the decisions of the first period cannot be easily reversed for ecological reasons  
89 (reversal would create habitat turnover that negatively affects species) and for economic  
90 reasons (purchase and sale of conservation areas is likely to incur costs).

91 To demonstrate the practical relevance of our findings, we present potential efficiency losses  
92 through path dependence and lock-in in the hypothetical case of applying payments financed  
93 by offsets to conserve the Large Blue butterfly, *Maculinea teleius*, in a region near the city of  
94 Landau in Germany.

95 Our work relates to the analysis of biodiversity conservation in a dynamic and uncertain  
96 world (Costello and Polasky 2004, Meir et al. 2004, Pressey et al. 2007). For example, Johst  
97 et al. (2011) and Van Teeffelen et al. (2012) discuss the impact of habitat network dynamics  
98 on species conservation. Adopting a more historical perspective Dallimer et al. (2009) address  
99 land use change, habitat change, and how stakeholders perceive it in the Peak District in  
100 England. Other research addresses the risk of land-use conversion (Strange et al. 2006), the  
101 impact of price uncertainty on different aspects of agri-environment policies (Barraquand and  
102 Martinet 2011), the spatial allocation of conservation measures including land price feedbacks  
103 (Dissanayake and Önal 2011), and how to optimally allocate conservation budgets over time  
104 considering budget uncertainty (Drechsler and Wätzold 2007) and flexibility (Lennox et al.  
105 2017). Further examples are analyses on the impact of land market feedbacks on reserve  
106 selection (Butsic et al. 2013), the impact of policy adjustment costs on species management if  
107 ecosystems change (Boettiger et al. (2016), the cost-effective mitigation of threats to  
108 biodiversity conservation (Auerbach et al. (2015), and the combination of threat mitigation  
109 with different types of discounting (Armsworth 2018). More recently, the impact of  
110 (uncertain) climate change has gained prominence in conservation planning (Ando et al. 2018,  
111 Vincent et al. 2019).

112 A seminal paper on efficiency losses that arise from myopic decisions is Meir et al. (2004)  
113 who investigate efficiency losses in the context of uncertain conservation investment  
114 opportunities, varying budget constraints, and biodiversity degradation in unprotected sites.  
115 Further research includes Spring et al. (2010) who investigate efficiency losses of strategies  
116 that address only current threats to biodiversity compared to strategies that consider future  
117 threats, Iacona et al. (2017) who show that making conservation investments in future periods  
118 can be superior to making them today, for example due to learning and capacity building, and  
119 Robillard and Kerr (2017) who investigate efficiency losses that occur in the context of  
120 heterogeneous land price dynamics if the delay between design and implementation of  
121 conservation plans is too long.

122 Our research is different from the abovementioned research as we identify how three basic  
123 factors that are relevant for most conservation decisions – the shape of the cost functions and  
124 the ecological benefit functions as well as the size of the conservation budget – influence  
125 efficiency losses of myopic decisions. Moreover, we are the first to explicitly apply the  
126 framework of path dependence and lock-in effects to analyse biodiversity conservation  
127 decisions. We hope this will stimulate cross-fertilisation between general economic research  
128 of path dependence and lock-in effects and research in conservation biology.

129

## 130 **2. Methods**

### 131 **2.1 The model**

132 We consider two regions that differ by their ecological benefit functions, their economic cost  
133 functions and their initial habitat area. For the choice of the benefit functions we build two  
134 scenarios:

135 (a) the benefit functions are concave or convex to varying degrees, such that the benefit  $B_i$  in  
136 region  $i$  ( $i = 1,2$ ) is given by:

137 
$$(1a)$$

138 where  $A_i$  is the habitat area in region  $i$  and  $z_i$  a region-specific constant.

139 Concave benefit functions ( $z_i < 1$ ) may be motivated by the species-area relationship that tells  
140 that the number of species in a region increases with the size of that region in a concave  
141 manner (Begon et al. 1990, Table 22.1), or by the fact that the expected life time of a  
142 population subject to strong environmental fluctuations increases less than linearly with  
143 increasing habitat area (Lande 1993, Wissel et al. 1994). Convex benefit functions ( $z_i > 1$ )  
144 may arise due to threshold effects or the fact that the expected life time of a population subject  
145 to weak environmental fluctuations increases more than linearly with increasing habitat area  
146 ((Lande 1993, Wissel et al. 1994). In the case study in section 4 we will use that (in the  
147 absence of spatial environmental correlations) the viability of a metapopulation increases with  
148 increasing number of habitat patches in a convex manner. Examples of concave and convex  
149 benefit functions are shown in Fig. 1a.

150 (b) the benefit functions are saturating, such that the benefit is given by

151 
$$(1b)$$

152 where  $k_i$  and  $z_i$  are constants. In a saturating benefit function the benefit is limited to some  
153 maximum value, which in the present formulation is equal to one. For  $z_i > 1$  (dash-dotted and  
154 long-dashed lines in Fig. 1b) the benefit increases in a convex manner with increasing habitat  
155 area  $A_i$  if  $A_i$  is rather small, and in a concave manner if  $A_i$  is rather large (sigmoid shape).  
156 Increasing  $k_i$  beyond the value of 2 chosen in Fig. 1b would shift the concave region towards  
157 larger values of  $A_i$ . The sigmoid shape of the ecological benefit function models an ecological  
158 threshold that must be crossed to reach high ecological benefits. The magnitude of habitat

159 area  $A_i$  that is needed to cross the threshold is positively related to parameter  $k_i$ , so that  
160 increasing  $k_i$  shifts the threshold towards larger areas  $A_i$ .

161 For  $z_i \leq 1$  (solid, dotted and short-dashed lines in Fig. 1b) the benefit  $B_i$  increases in a concave  
162 manner with increasing habitat area  $A_i$  so that the marginal benefit declines with increasing  $A_i$ .  
163 This case is qualitatively very similar to the case of concave benefit functions in eq. (1a)  
164 discussed above.

165 Initially, each of the two regions has a habitat area of magnitude  $A_{0i}$  which may be increased  
166 by amounts  $\Delta A_i$ . The associated costs (depending on the policy instrument this might be  
167 purchase of area, conservation payments, etc.) are modelled as

168 , 
$$(2)$$

169 so that cost  $C_i$  increases quadratically with increasing habitat area  $A_i$ . This implies that the  
170 marginal cost  $dC_i/d\Delta A_i$  increases linearly with increasing habitat area  $A_i$ , and  $2e$  is the slope of  
171 that increase. Parameter  $c_{0i}$  is the cost of the first unit of increased habitat area. Marginal costs  
172 can be shown to increase linearly if the costs of the land parcels are heterogeneous and  
173 distributed according to a uniform distribution (Drechsler 2011). For reasons of simplicity, we  
174 assume that the financial expenses for conservation, i.e. the budget, equal costs  $C_i$  (see  
175 Wätzold and Drechsler (2014) and Drechsler (2017) for examples where an efficiency  
176 analysis considers budget and costs separately).

177 The total conserved area in region  $i$  then is

178 . 
$$(3)$$

179 which determines the benefit  $B_i$  according to eq. (1). We assume that the total benefit in both  
180 regions is

181 , 
$$(4)$$



182 for an alternative assumption see Wätzold and Drechsler (2005). Based on the above settings  
183 and using eq. (1a), Drechsler and Wätzold (2001) analysed the decision problem where a  
184 conservation agency must allocate a budget  $C_{\text{tot}}$  among the two regions to maximise  $B_{\text{tot}}$ .

185 The control variable in that static decision problem is the budget share  $q \in [0,1]$  that falls into  
186 region 1, with  $1-q$  (and  $C_1 + C_2 = C_{\text{tot}}$ ). Depending on the parameters, a cost-effective share  
187  $q_{\text{opt}}$  exists that maximizes  $B_{\text{tot}}$  for given  $C_{\text{tot}}$ .

188 Dynamics and time-dependence come into play by assuming that the budget becomes  
189 available to the conservation agency in two tranches. In a first period the agency can spend a  
190 budget of  $C^{(1)}$  and in a second period a budget  $C^{(2)}$  is available. The corresponding total  
191 benefits in the two periods are calculated according to eq. (4) and denoted as  $B_{\text{tot}}^{(1)}$  and  $B_{\text{tot}}^{(2)}$ ,  
192 and the total intertemporal benefit is assumed to be

193 , 
$$(5)$$

194 where  $r$  is the discount factor.

195 The task for the conservation agency is to allocate the two budgets  $C_{\text{tot}}^{(1)}$  and  $C_{\text{tot}}^{(2)}$  among the  
196 two regions so that the intertemporal benefit  $B$  is maximised. An allocation is represented by  
197  $q^{(1)}$  and  $q^{(2)}$  where  $q^{(1)}$  is the budget for region 1 in period 1,  $1-q^{(1)}$  is the budget for region 2 in period  
198 1,  $q^{(2)}$  is the budget for region 1 in period 2, and  $1-q^{(2)}$  is the budget for region 2 in period 2.

199 We consider two settings in this dynamic allocation problem:

200 (I) ‘optimal’: the conservation agency knows  $C_{\text{tot}}^{(1)}$  and  $C_{\text{tot}}^{(2)}$  in the beginning of the  
201 first period and chooses  $q^{(1)}$  and  $q^{(2)}$  to maximise the intertemporal benefit  $B$ .

202 (II) ‘myopic’: in the beginning of the first period the conservation agency only knows  
203  $C_{\text{tot}}^{(1)}$  and chooses  $q^{(1)}$  to maximise  $B_{\text{tot}}^{(1)}$ . Only in the beginning of the second

204 period it learns the budget  $C_{\text{tot}}^{(2)}$  for the second period and based on this  
205 information chooses  $q^{(2)}$  to maximise  $B$ .

206 In the myopic setting, the conservation agency allocates the budget into the two regions based  
207 on the size of the currently available budget, as it has no information about the availability of  
208 future budgets. This leads to path dependence in a sense that “history matters” (Liebowitz and  
209 Margolis 1995): the decision in period 1 on where to allocate the conservation budget  $C^{(1)}$   
210 generates conservation conditions that influence the decision in period 2 on where to allocate  
211 the conservation budget  $C^{(2)}$ . As the decisions of the first period cannot be easily reversed for  
212 ecological reasons (reversal would create habitat turnover which negatively affects species:  
213 Johst et al. 2011) and for economic reasons (it is not straightforward to purchase and sell  
214 conservation areas, Lennox et al. 2017), the conservation investment from the first period is  
215 “locked-in”.

216 Due to path dependence and the lock-in effect the intertemporal benefit in the myopic setting  
217 ( $B_{\text{myopic}}$ ) may be smaller than that in the optimal setting ( $B_{\text{opt}}$ ). An efficiency loss occurs which  
218 is measured by

219 . (6)

220

## 221 **2.2 Model analysis**

222 To analyse the effect of the model parameters on the existence and relevance of path  
223 dependencies we randomly sample the model parameter values from uniform distributions  
224 (Table 1). We build  $10^6$  random parameter combinations and for each of them calculate the  
225 efficiency loss  $L$ . We identify the set  $\mathbf{P}$  of all parameter combinations that lead to efficiency  
226 losses  $L \geq 0.1$  for the scenario of eq. (1a) and  $L \geq 0.05$  for the scenario of eq. (1b). We are

227 interested in the statistical properties of the parameter combinations in  $P$ . For this we first  
228 calculate the means of the model parameters in  $P$  to compare them with the means from the  
229 uniform distributions of Table 1. A large difference in these means for some focal model  
230 parameter indicates that efficiency losses  $L \geq 0.1$  ( $L \geq 0.05$ ) are not found for all values of that  
231 parameter but only (or predominantly) for values within a subrange of the total range  
232 considered. This in turn indicates that this model parameter has a strong influence on the  
233 existence of path dependence, and the sign of the difference between the two means indicates  
234 whether an increase in the parameter increases or decreases the likelihood of path  
235 dependence.

236 In a second step we aim at detecting interactions between model parameters and calculate  
237 pairwise correlations (based on Pearson's correlation coefficient) between the parameters,  
238 based on the set  $P$ . To identify interactions of three or more parameters we introduce a new  
239 approach which is based on the observation that if, e.g., two normalised quantities  $x$  and  $y$   
240 (with a mean of zero and a standard deviation of one) are strongly positively (negatively)  
241 correlated their sum  $x + y$  (difference  $x - y$ ) has a comparatively large variation. In Appendix  
242 S1 we develop a new procedure that allows analysing combinations of multiple quantities  
243 with regard to positive and negative correlations and ranks them through some 'weighted'  
244 sum  $f$  introduced in Appendix S1. If two model parameters  $a$  and  $b$ , e.g., have a correlated  
245 effect on the likelihood of path dependence, the procedure will generate the result ' $\{a + b\}$   
246 best characterises the relationship between parameters  $a$  and  $b$ ', where the plus sign represents  
247 the positive correlation (a minus sign would represent a negative correlation). With three  
248 model parameters,  $a$ ,  $b$  and  $c$ , a typical result might be ' $\{a + b - c\}$  best characterises the  
249 relationship between the three parameters quantities  $a$ ,  $b$  and  $c$ ', where  $\{a + b - c\}$  stands for  
250 ' $a$  is positively correlated with  $b$  and negatively correlated with  $c$ '. In the analysis we consider

251 interactions of up to four model parameters and identify the three strongest correlations (with  
252 highest Pearson's correlation coefficient and/or the highest value of  $f$ ).

253

### 254 **3. Results**

#### 255 **3.1 Concave and/or convex benefit functions**

256 We identified 17,680 parameter combinations which lead to efficiency losses  $L$  equal or  
257 above 0.1. Table 2 shows the means of the parameters in this set  $\mathcal{P}$ . Some of the means differ  
258 from those in Table 1: the means of  $z_1$  and  $z_2$  are increased, those of  $A_{10}$  and  $A_{20}$  are reduced,  
259 and the mean of  $C^{(1)}$  is reduced while that of  $C^{(2)}$  is increased. The increased means of the  
260 exponent  $z_1$  and  $z_2$  mean that efficiency losses are more likely to occur with strongly convex  
261 benefit functions (large  $z$ ) than with weakly convex or concave functions (small  $z$ ). The reason  
262 is the strongly increasing marginal benefits associated with strongly convex benefit functions.  
263 This implies that (i) the benefit increases fast with increasing budget, it increases faster than  
264 the costs which increase only quadratically, and therefore larger budgets should always be  
265 allocated into the region with the highest  $z_i$ , and that (ii) substantial differences occur between  
266 the benefits of the two regions (for given habitat area) even if their  $z$  values differ only  
267 slightly (Fig. 1a). These two aspects imply that extreme allocations of the budget (all into one  
268 region in the first period) are most critical if in hindsight it turns out that another allocation  
269 with a larger share in the other region would have been better.

270 Small initial habitat areas  $A_{01}$  and  $A_{02}$  mean that even if  $z_1$  and  $z_2$  differ, the initial benefits  
271  $B_i(A_{0i})$  and the initial marginal benefits  $dB_i(A_{i0})/dA_i$  do not yet differ strongly, so the signal for  
272 allocating the budget into the region with the higher  $z_i$  is weak compared to other signals like  
273 costs, so a small budget may be misguided into the region with the lower  $z_i$ .

274 To understand the result regarding the budgets  $C^{(1)}$  and  $C^{(2)}$ , consider that in the myopic setting  
275 the conservation agency decides on the first-period allocation only on the basis of  $C^{(1)}$ . If  $C^{(1)}$   
276 is small compared to the total budget  $C^{(1)} + C^{(2)}$  then due to the differing cost and benefit  
277 functions there is a risk that the cost-effective allocation based on  $C^{(1)}$  differs from that based  
278 on  $C^{(1)} + C^{(2)}$ .

279 Next consider the pairwise correlations between the parameters in  $\mathbf{P}$ . Both with regard to  
280 Pearson's correlation coefficients and our own procedure for detecting correlations (Appendix  
281 A), the three strongest correlations are

282 (i)  $z_1 + A_{02}$

283 (ii)  $A_{01} - A_{02}$

284 (iii)  $z_1 - A_{01}$ .

285 Note that these correlations also include their symmetric counterparts, obtained by swapping  
286 the region indices 1 and 2, such as, e.g.,  $z_2 + A_{01}$  for correlation (i),  $A_{02} - A_{01}$  for correlation (ii),  
287 and  $z_2 - A_{02}$  for correlation (iii). Correlation (i) indicates that efficiency losses are likely if the  
288 exponent  $z_1$  and the initial habitat area  $A_{02}$  are positively correlated. A positive correlation  
289 means that a comparatively large value of  $z_1$  is related to a large value of  $A_{02}$  and a small value  
290 of  $z_1$  is related to a small value of  $A_{02}$ . To consider the first case of both parameters being  
291 large, according to the benefit function eq. (1), a large  $A_{02}$  implies a comparatively large initial  
292 marginal benefit in region 2, even if the benefit function in region 2 is less convex or more  
293 concave than in region 1 ( $z_2 < z_1$ ). A large value of  $z_1$ , however, implies that the ecological  
294 benefit function in region 1 is likely to be more convex than in region 2. Consequently, in the  
295 myopic setting the large initial marginal benefit in region 2 guides the first-period budget  $C^{(1)}$   
296 into region 2 which, however, is likely to have the less convex or more concave benefit  
297 function, and is less cost-effective for larger budgets.

298 For the case of both  $z_1$  and  $A_{02}$  being small the argument is analogous: a small  $A_{02}$  implies that  
299 the initial marginal benefit in region 2 is likely to be lower than that in region 1, misguiding  
300 the first-period budget  $C^{(1)}$  into the region which has a benefit function likely to be less  
301 convex or more concave than the other region.

302 Since the two cases of both parameters being large and both being small lead to the same  
303 conclusion, we consider only one of these two cases in the interpretation of the other  
304 correlations below. Analogously, if the two parameters are negatively correlated so that a  
305 large value of one parameter coincides with a small value of the other (correlations (ii) and  
306 (iii)), we consider only one of the two possible cases. In addition, we consider that if a  
307 parameter is high for one region (e.g., large  $z_1$ ) it is likely (probability above 50%) to be  
308 higher than that for the other region ( $z_2$ ), unless there is some significant correlation between  
309 the two parameters ( $z_1$  and  $z_2$ ).

310 The (likely) efficiency loss caused by the positive correlation between  $z_1$  and  $A_{02}$  (correlation  
311 (i)), of course, occurs only if the two initial habitat areas differ (because otherwise both  
312 regions would have the same initial marginal benefit), which is indicated by correlation (ii),  
313 that is efficiency losses occur especially if  $A_{01}$  and  $A_{02}$  are negatively correlated, i.e. when one  
314 of them is large and the other one is small.

315 The negative correlation (iii) between  $z_1$  and  $A_{01}$  can be explained in the same way as  
316 correlation (i). For instance, a large value of  $A_{01}$  implies a high initial marginal benefit in  
317 region 1 and in the myopic setting the budget  $C^{(1)}$  is likely to be allocated into region 1. This  
318 region, however has a more concave benefit function (small  $z_1$ ) which calls for allocation of  
319 the budget into region 2 (with the probably higher exponent  $z_2 > z_1$ ) in the optimal setting.

320 The three strongest triple correlations are (again not listing their symmetric counterparts):

321 (iv)  $z_1 - A_{01} + A_{02}$

322 (v)  $z_1 - z_2 - A_{01}$

323 (vi)  $z_1 - z_2 + A_{02}$ .

324 They represent combinations or ‘amplifications’ of the three pairwise correlations above and  
325 can be explained in the same way. Correlation (iv), for instance, amplifies correlation (ii)  
326 above, so that efficiency losses occur especially if the initial habitat areas are negatively  
327 correlated, and if in addition the exponent  $z_1$  in region 1 is negatively correlated with  $A_{01}$   
328 (correlation (iii)).

329 The three strongest quadruple correlations are:

330 (vii)  $z_1 - z_2 - A_{01} + A_{02}$

331 (viii)  $z_1 - c_{02} - A_{01} + A_{02}$

332 (ix)  $z_1 - e_1 - A_{01} + A_{02}$ .

333 Correlation (vii) is again a combination or amplification of the previous correlations.  
334 Correlations (viii) and (ix), in contrast, add some new information. Regarding correlation  
335 (viii), in the myopic setting the correlation  $z_1 - A_{01} + A_{02}$  is likely to misguide the budget  $C^{(1)}$   
336 into region 2 with the higher initial habitat area and marginal benefit. This is amplified by a  
337 small initial marginal cost  $c_{02}$  ( $c_{02}$  is positively correlated with  $A_{02}$  in correlation (viii)). The  
338 misallocation into region 2 induced by the correlation  $z_1 - A_{01} + A_{02}$  is also amplified if the  
339 increase in marginal costs  $e_1$  in region 1 is small (correlation ix)) because cost increases only  
340 weakly with increasing budget, favouring region 1 for large budgets.

341 Altogether, efficiency losses are likely to be large if the benefit functions differ and are  
342 convex and the region with the higher degree of convexity ( $z$ ) has

343 (i) the smaller initial habitat area  $A$

344 (ii) the larger initial marginal cost  $c_0$ , and

345 (iii) the smaller increase in the marginal cost  $e$ .

346 In addition, for efficiency losses to occur, the budget for period 2 must be large enough  
347 compared to the budget for period 1 so that it can induce a significant increase in the benefits  
348 in period 2, but it must not be so large that the allocation of the period-1 budget plays no role.

349 For purpose of illustration, consider an example. A very large efficiency loss of  $L = 0.94$  was  
350 obtained by the parameter sample  $z_1 = 4.75$ ,  $z_2 = 4.80$ ,  $A_{01} = 9.61$ ,  $A_{02} = 0.75$ ,  $c_{01} = 0.28$ ,  $c_{02} =$   
351  $0.94$ ,  $e_1 = 2.68$ ,  $e_2 = 0.03$ ,  $r = 0.08$ ,  $C^{(1)} = 2.94$  and  $C^{(2)} = 5.02$ . Here, both regions have convex  
352 benefit functions with the benefit function in region 2 being more convex. However, the  
353 initial habitat area in region 1 is substantially larger and the initial costs much smaller than in  
354 region 2, which induces an initial allocation of the budget in period 1 in region 1. However,  
355 this is not cost-effective in hindsight as not only the benefit function in region 2 is more  
356 convex than in region 1 but also the increase in the marginal costs is much smaller.

357

### 358 **3.2 Saturating benefit functions**

359 As Table 2 shows, some of the means in set  $\mathbf{P}$  differ from those in Table 1. The main  
360 differences are that the means of the initial habitat areas,  $A_{01}$  and  $A_{02}$ , and the budgets,  $C^{(1)}$  and  
361  $C^{(2)}$ , are smaller than in the case of convex or concave benefit functions. Although the means  
362 of the exponents  $z_1$  and  $z_2$  are only slightly higher than the means in Table 1, they represent  
363 sigmoid benefit functions in which the ecological benefit first increases on a convex manner  
364 and later in a concave manner (Fig. 1b). Together with this observation, the relatively small  
365 means of  $A_{01}$ ,  $A_{02}$ ,  $C^{(1)}$  and  $C^{(2)}$  indicate that the problem of efficiency losses due to path  
366 dependence and lock-in effects occurs especially when the amounts of conserved areas are



367 such that the convex part of the ecological benefit function governs the ecological benefit. By  
368 this, similar arguments apply as with concave and/or convex benefit functions.

369 This is confirmed by the observation that the three strongest pairwise correlations obtained  
370 with saturating benefit functions between the parameters in  $P$  are identical to the correlations  
371 (i) – (iii) obtained with concave and/or convex benefit functions; and the strongest triple and  
372 quadruple correlations are very similar to correlations (iv) – (ix) above.

373

#### 374 **4. Case study**

375 To illustrate the practical relevance of path dependence and lock-in, we consider the  
376 conservation of the endangered Large Blue butterfly, *Maculinea teleius*, in a landscape near  
377 the city of Landau in Germany (Drechsler et al. 2007). If the meadows in the landscape (Fig.  
378 2) are managed in a profit-maximising manner, they are mown every year at the end of May  
379 and a second time in mid-July. The second cut thus falls into the eclosion period of the  
380 butterfly, reducing the species' reproductive success. As a conservation measure, we consider  
381 an alternative mowing regime: mowing every second year once at the end of August. This  
382 mowing regime maximises butterfly survival in the study region for a given budget, without  
383 harming breeding birds (Drechsler et al., 2010). As shown by the authors, the survival of the  
384 butterfly is sensitive to the spatial allocation of meadows on which this alternative, butterfly-  
385 friendly mowing regime is applied. In particular, butterfly survival increases with increasing  
386 spatial aggregation of the butterfly-friendly meadows.

387 We assume that the butterfly-friendly mowing regime is incentivised through payments from  
388 offsets, which are available in Germany (OECD 2016). The offsets compensate for long-term  
389 negative impacts on the environment. Therefore, contracts where farmers commit themselves  
390 to manage their land in a certain biodiversity-enhancing manner in return to payments, have to

391 be long-term (typically 30 years), too (Treffkorn et al. 2007, OECD 2016). We extent the  
392 analysis of Drechsler et al. (2007) with the butterfly-friendly mowing regime of Drechsler et  
393 al. (2010) to a dynamic management problem by assuming two periods, each consisting of 15  
394 years, where in the first period a budget is available that allows total payments of €10,000 per  
395 annum and in the second period of €20,000 per annum. The budget increase between the two  
396 periods mimics the setting of the general model analysis that in the second period more land  
397 can be conserved than in the first. Assuming profit-maximising behaviour, landowners with  
398 costs below the payment will accept the payment and mow in the butterfly-friendly manner  
399 while landowners with higher costs manage their land in the profit-maximising manner.

400 We further assume that in the west of the study region (left to the vertical dotted line in Fig. 2,  
401 termed the western subregion), marginal conservation costs are lower than in the eastern  
402 subregion (right to the vertical dotted line in Fig. 2). This is motivated by the assumption of  
403 farm houses being located in the more rural eastern subregion, implying that the reduced  
404 mowing frequency of the butterfly-friendly mowing regime reduces transport costs from the  
405 *distant* meadows in the western subregion to the farm houses (relative to the transport costs  
406 associated with the profit-maximising mowing regime which involves more frequent  
407 mowing). We add these spatially differentiated transport costs to the conservation costs of  
408 Drechsler et al. (2007) by multiplying those costs in the eastern subregion by a factor  $b = 2$ .

409 Second, we assume that transport costs are lower if the managed meadows are close to each  
410 other. This is relevant especially in the eastern subregion where the meadows are closer to the  
411 farm houses, because here a dispersion of the meadows adds relatively more to the transport  
412 costs than in the western subregion in which all meadows are associated with rather high  
413 transport costs. To model this circumstance in a simple and intuitive manner, we assume that  
414 the costs (per hectare) around the point marked by the open circle in Fig. 2 are reduced by

416 with  $h = \text{€}400$  and  $\alpha = (1.25 \text{ km})^{-1}$ . At the marked point the costs reduction therefore is  $\Delta c =$   
417  $\text{€}400$  and which declines with increasing distance so that one km from the point it equals  
418 about  $\Delta c = \text{€}180$ .

419 The second assumption, together with the fact that the payment scheme induces conservation  
420 of the least costly meadows, implies that in the eastern subregion butterfly-friendly meadows  
421 will be spatially aggregated, while in the western subregion they will not. Metapopulation  
422 theory (Hanski 1999) states that (at least in the absence of correlated environmental  
423 stochasticity) the viability of a metapopulation increases with increasing number of habitat  
424 patches in a convex manner (e.g., Frank and Wissel 2002), and the strength of this convexity  
425 is positively related to the spatial connectivity of the habitat patches (Frank and Wissel 2002).  
426 So the viability of the butterfly population in the study region will increase in a convex  
427 manner with increasing number of butterfly-friendly meadows, and the convexity is stronger  
428 if butterfly-friendly meadows are added in the eastern subregion than in the western  
429 subregion.

430 Together with our first assumption that marginal conservation costs are higher in the eastern  
431 subregion than in the western subregion, we are confronted with a typical situation identified  
432 in the general model analysis that favours path dependence and lock-in: the ecological benefit  
433 functions are convex, and the more convex benefit function is associated with higher marginal  
434 conservation costs.

435 Lock-in arises in the present management problem because the contracts between  
436 conservation agency and farmer have a duration of 30 years implying that a meadow  
437 conserved in year 1 of the analysis will stay conserved for the next 30 years. The problem of  
438 path dependence occurs because in the first 15-year period a rather small conservation budget  
439 is available which may favour a different allocation of butterfly-friendly meadows than the  
440 larger budget available in the second 15-year period. This change in the cost-effective

441 allocation would call for a reallocation of butterfly-friendly meadows, which however is  
442 impossible due to the lock-in.

443 From the results of the general model analysis we expect that under the myopic setting the  
444 conservation agency will, given its small budget in the first period and its aim for cost-  
445 effectiveness, allocate the butterfly-friendly meadows in the less costly western subregion –  
446 which is achieved by offering conservation contracts for *all* meadows in the study region. In  
447 contrast, under the optimal setting where the budget increase to the second period is known it  
448 is cost-effective to offer the contracts only for meadows in the *eastern* subregion, because at  
449 larger budgets it is more cost-effective to allocate, despite the higher costs, conservation  
450 efforts into the region with the more convex benefit function – which in the present case is the  
451 eastern subregion.

452 Figure 3 confirms these expectations. In the first period (lines without symbols) the  
453 quasiextinction risk of the butterfly is smaller if conservation contracts are offered for all  
454 meadows in the study region (dotted line) than if they are offered only for meadows in the  
455 eastern subregion (solid line). So in the myopic setting the conservation agency would offer  
456 the contracts for all meadows. In the second period (lines with symbols), in contrast, the  
457 quasiextinction risk is lower if the contracts had been offered right from year 1 only for  
458 *eastern* meadows (solid line) than if they were offered for *all* meadows over the entire 30  
459 years (dotted line) or if they had been offered for all meadows in the first period and were  
460 offered only for the eastern meadows in the second period (dashed line). Altogether, if only  
461 the first period is considered it is more cost-effective to offer the contracts for all meadows  
462 while if the longer future is considered it is more cost-effective to offer them only for  
463 meadows in the eastern subregion.

464 As the case study only served to illustrate the potential relevance of our general analysis for  
465 real-world conservation, a systematic analysis of the driving factors of the results is beyond

466 the scope of this paper. However, we analysed two alternative scenarios without (i) reduced  
467 differences in the strengths of convexity (by largely eliminating the spatial clustering of  
468 butterfly-friendly meadows in the eastern subregion and setting  $\alpha = (0.125 \text{ km})^{-1}$ ) and (ii)  
469 reduced differences in the marginal conservation costs between the two subregions (by  
470 reducing  $b$  to 1.5), and observed no path dependence: offering the contracts for *all* meadows  
471 always minimised the quasiextinction risk. This indicates that the path dependence observed  
472 in the case study indeed results from the described positive correlation between marginal  
473 conservation costs and strength of convexity in the ecological benefit function.

474

## 475 **5. Summary of results and discussion**

476 Efficiency losses due to path dependence and lock-in effects are likely if there are signals that  
477 misguide the first-period budget into a region that is suboptimal in terms of cost-effectiveness  
478 if both time periods were considered right from the beginning. These wrong signals are  
479 mainly sent from the marginal costs and benefits. Large initial costs and/or small initial  
480 marginal ecological benefits in one region are likely to guide the first-period budget into the  
481 other region. This other region, however, may have a less strongly increasing ecological  
482 benefit function if both time periods and both budgets were considered.

483 In our model analysis, this occurred especially if

484 (i) the ecological benefits functions are strongly convex, so that the benefit increases  
485 at an increasing rate,

486 (ii) the initial marginal cost is low in the region with the less convex benefit function  
487 while the slope of the marginal cost is low in the region with the more convex  
488 benefit function, so that the first-period budget is misguided into the region which  
489 in the long run has the higher costs and the lower ecological benefit,

490 (iii) the initial habitat area, and thus the initial marginal benefit is small in the region  
491 with the more convex benefit function, so that the first-period budget is misguided  
492 into the other region which in the long run has the lower ecological benefit.

493 The conservation relevance of the findings is demonstrated by a case study where offset  
494 payments are applied to butterfly conservation near the city of Landau, Germany.

495 Naturally, the problem of path dependence occurs if the budget for the first period is  
496 substantially smaller than the total budget available for both periods. If it was almost as large  
497 as the total budget the allocation signal for the first-period allocation would likely to be the  
498 same as that for the allocation of the total budget. On the other hand, it is plausible (not  
499 analysed systematically in this paper) that an extremely small first-period budget would not  
500 lead to large efficiency losses, because even if it was allocated into the wrong region, the  
501 associated 'waste of money' would be small.

502 The insights from our model can be generalised to make them fruitful to a broader  
503 conservation context. The model results indicate a principle structure where in a situation with  
504 several conservation projects and uncertainty over future budgets, path dependence and lock-  
505 in effects with efficiency losses are likely to occur: This is the case if marginal net benefits  
506 (benefit minus costs) of some projects in the first period are high but in later period(s) low and  
507 for other projects the opposite applies. Myopic concerns of cost-effectiveness (under  
508 uncertainty) then suggest allocating resources in the first type of projects whereas with  
509 hindsight and over a long time the opposite allocation might have been the more cost-  
510 effective option. Our case study suggests that such a structure might not be uncommon in  
511 conservation decisions, calling for more research on path dependence and lock-in effects in  
512 biodiversity conservation, the efficiency losses that arise and policy responses to avoid them.

513 Although these conclusions are derived from an analysis with two periods, we believe that in  
514 their general sense they are valid also in conservation management problems with more than  
515 two periods. Nevertheless, extending the analysis two more than two periods would be an  
516 interesting matter of future research.

517 A straightforward policy recommendation from our analysis is that uncertainty over future  
518 budgets should be minimized to the extent possible to avoid efficiency losses due to path  
519 dependence and lock-in effects. This conclusion – based on a conceptual model – is in line  
520 with calls from practitioners in several European countries who consider uncertainty over  
521 future budgets a main impediment for cost-effective conservation activities (Wätzold et al.  
522 2010). This indicates a high relevance of the issue of budget uncertainty and that better  
523 conservation outcomes can be achieved if information about future conservation budgets is  
524 available at an early stage.

525 However, considering that uncertainty about the future, such as future conservation budgets,  
526 can never be fully eliminated, the problem of path dependence may be mitigated by an  
527 awareness of the conditions under which it is likely to occur. Here the results of our general  
528 model analysis point to the relevance of nonlinearities (e.g., convex benefit functions favour  
529 efficiency losses while concave functions appear unproblematic), trade-offs between short-  
530 and long-term policy performance (maximisation of short-term cost-effectiveness may  
531 compromise long-term cost-effectiveness), and contradictory policy signals (if. e.g., the  
532 shapes of the cost functions favour one policy and the shapes of the benefit functions favour a  
533 contrary one).

534

535

536

537 **6. Conclusions**

538 In our opinion, there is substantial potential for further research to understand under what  
539 ecological and economic conditions path dependence and lock-in effects in biodiversity  
540 conservation occur and how conservation policy responses should look like. In our case,  
541 budget uncertainty leads to path dependence and lock-in effects. However, other factors may  
542 also favour or hinder their occurrence. A possible factor is the flexibility of policy instruments  
543 to respond to changing ecological and societal circumstances. For example, some people  
544 argue that conservation banking may be a flexible policy instrument able to respond to change  
545 (Johst et al. 2011, Wende et al. 2018) whereas other policy instruments such as conservation  
546 easements are criticised for lacking flexibility (Rissman et al. 2013). In how far inflexibility  
547 of policy instruments contributes to path dependence and lock-in effects is a matter of further  
548 research and we hope this paper can stimulate this and related debates.

549 These debates seem important from a conservation point of view, as our analysis suggests that  
550 if path dependence and lock-in effects are not considered, efficiency losses may occur  
551 resulting in a waste of scarce conservation resources (cp. Ferraro and Pattanyak 2006, Cong  
552 and Brady 2012).

553

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556



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674 **Tables**

675 Table 1: Ranges for the model parameters.

Parameter	Meaning	Minimum	Maximum	Mean
$z_i$	Exponent benefit function (eq. 1a)	0	5	2.5
$k_i$	Threshold in sigmoid benefit (eq. 1b)	0	10	5
$c_{0i}$	Offset marginal cost function (eq. 2)	0	1	0.5
$e_i$	Slope marginal cost function (eq. 2)	0	5	2.5
$A_{0i}$	Initial conserved area region $i$ (eq. 3)	0	10	5
$C_{\text{tot}}^{(1)}$	Budget period 1	0	10	5
$C_{\text{tot}}^{(2)}$	Budget period 2	0	10	5
$r$	Discount rate for benefit (eq. 5)	0	0.1	0.05

676

677 Table 2: Means of the parameter values in the set  $P$  of parameter combinations that lead to  
678 efficiency loss  $L \geq 0.1$  (concave and/or convex benefit functions, scenario a) and  $L \geq 0.05$   
679 (saturating benefit functions, scenario b), respectively. In parentheses the comparison with the  
680 means from the uniform distributions of Table 1.

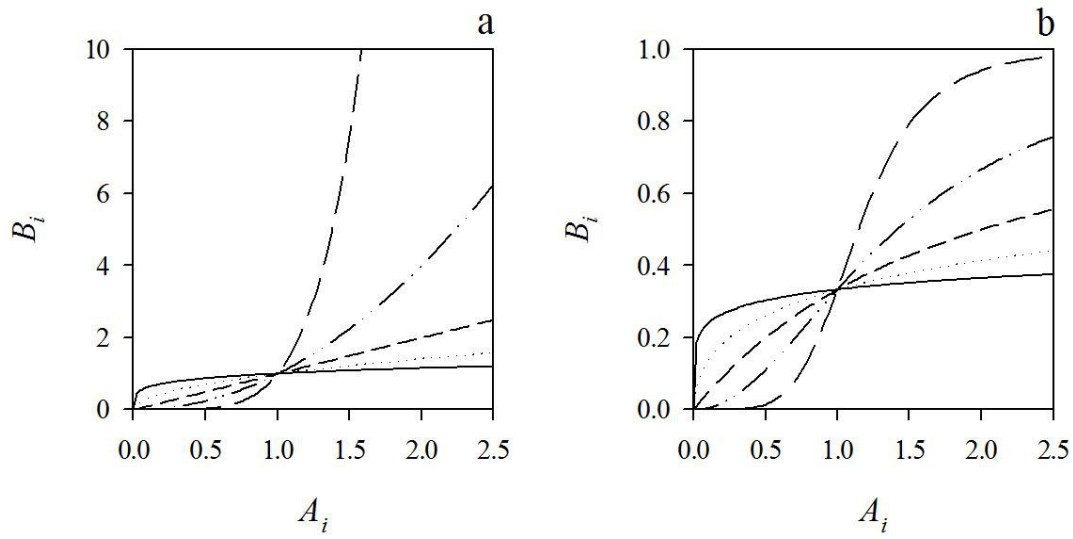
Parameter	Mean (concave/convex)	Mean (saturating)
Benefit exponent $z_1$	3.38 ( $> 2.5$ )	2.77 ( $> 2.5$ )
Benefit exponent $z_2$	3.39 ( $> 2.5$ )	3.04 ( $> 2.5$ )
Threshold $k_1$	-	5.80 ( $\approx 5$ )
Threshold $k_2$	-	5.92 ( $\approx 5$ )
Initial marginal cost $c_{01}$	0.51 ( $\approx 0.5$ )	0.52 ( $\approx 0.5$ )
Initial marginal cost $c_{02}$	0.51 ( $\approx 0.5$ )	0.53 ( $\approx 0.5$ )
Slope marginal cost $e_1$	2.43 ( $\approx 2.5$ )	2.95 ( $> 2.5$ )
Slope marginal cost $e_2$	2.42 ( $\approx 2.5$ )	2.74 ( $\approx 2.5$ )
Initial habitat area $A_{01}$	3.72 ( $< 5$ )	1.84 ( $< 5$ )
Initial habitat area $A_{02}$	3.68 ( $< 5$ )	1.47 ( $< 5$ )
Budget period 1 $C^{(1)}$	3.25 ( $< 5$ )	0.96 ( $< 5$ )
Budget period 2 $C^{(2)}$	6.56 ( $> 5$ )	1.97 ( $< 5$ )
Discount rate $r$	0.05 ( $= 0.05$ )	0.05 ( $= 0.05$ )

681



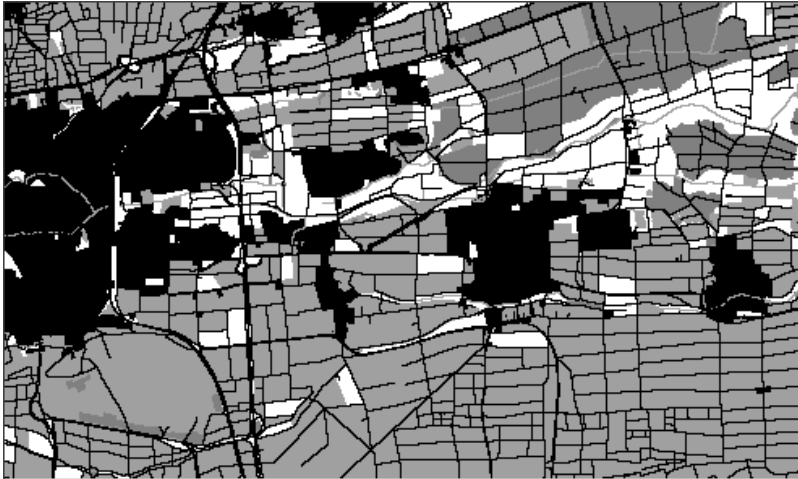
682 **Figures**

683 Figure 1: Concave and convex benefit functions (panel a) for different values of  $z_i$  (solid line:  
684  $z_i = 0.2$ , dotted line:  $z_i = 0.5$ , short-dashed line:  $z_i = 1$ , dash-dotted line:  $z_i = 2$ , long-dashed  
685 line:  $z_i = 5$ ). Saturating benefit functions (panel b) for  $k_i = 2$  and different values of  $z_i$  (values  
686 as in panel a).



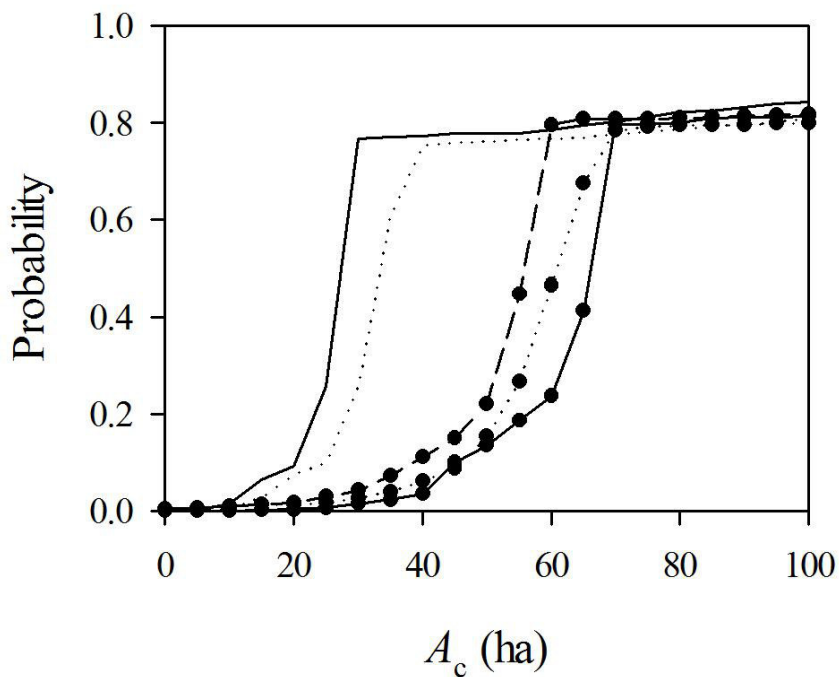
687

688 Figure 2: Model landscape (black: settlements, dark grey: forest, light grey: open land, white:  
689 meadow). Source: Drechsler et al. (2007). The dotted line separates the eastern subregion  
690 defined in section 4 from the western subregion, and the open circle marks the location at  
691 which the cost reduction introduced by eq. (7) is maximal.



692

693 Figure 3: Quasiextinctions risk: probability of the area occupied by the butterfly falling below  
694 the threshold  $A_c$  within a 15-year time period. The quasiextinction risk is shown for various  
695 levels of  $A_c$  from 0 to 100 ha; naturally, the risk of falling below a low threshold is small  
696 while the risk of falling below a high threshold is large. Lines without symbols: first period  
697 (years 1 – 15); lines with symbols: second period (years 16 – 30). Solid lines: optimal setting;  
698 dotted lines: myopic setting with payment offered to all farmers in both periods; dashed line:  
699 myopic setting with payment offered to all farmers in the first period and only to the farmers  
700 in the eastern part of the region in the second period.



701

702

703 **Appendix S1: Development of a procedure to detect interactions among multiple**  
704 **quantities**

705 The development of the procedure starts with the observation that the variation in the sum of  
706 two normalised quantities  $a$  and  $b$  (with zero means and standard deviations of one)  
707 monotonically increases with increasing Pearson's correlation coefficient between the two  
708 quantities. To understand the reason, assume  $a$  and  $b$  to be strongly positively correlated  
709 (Pearson's correlation coefficient close to 1). This means that large  $a$  are associated with large  
710  $b$  and small  $a$  are associated with small  $b$ . Consequently, the sum  $a + b$  will have a rather high  
711 standard deviation (close to 2 given  $a$  and  $b$  are normalised as described). In contrast, if  $a$  and  
712  $b$  were uncorrelated (with zero Pearson's correlation coefficient) a large value of  $a$  could well  
713 occur with a medium or small value of  $b$  and the standard deviation of  $a + b$  would be lower.  
714 In the case of negatively correlated  $a$  and  $b$  (Pearson's correlation coefficient of  $-1$ ) a large  
715 value of  $a$  would be associated with a small value of  $b$  and a small value of  $a$  with a large  
716 value of  $b$ , implying that the standard deviation of  $a + b$  would be minimal (close to 0 given  
717 the normalization described above). Figure A1 shows the relationship between the standard  
718 deviation of the sum  $a + b$  and Pearson's correlation coefficient between  $a$  and  $b$ .

719 In an analogous manner one can show that the standard deviation of the difference  $a - b$   
720 increases with decreasing Pearson's correlation coefficient between  $a$  and  $b$  and, in particular,  
721 has a minimum value of 0 if  $a$  and  $b$  are perfectly positively correlated and a maximum value  
722 of 2 if  $a$  and  $b$  are perfectly negatively correlated.

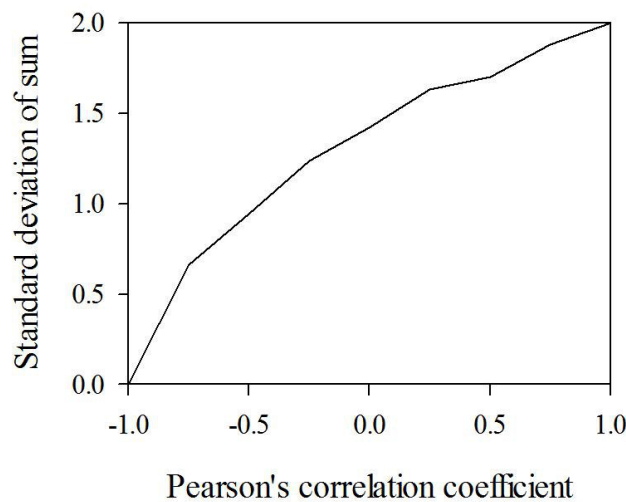
723 To consider interactions between three or more quantities,  $a_1 \dots a_N$ , we first normalise the  $a_i$ , so  
724 each of them has zero mean and a standard deviation of one, and build all possible functions

725 (A1)

726 where each  $w_i$  can take values of  $-1$ ,  $0$  or  $+1$ . By this, each quantity  $a_i$  is combined with the  
727 other quantities  $a_j$  ( $j \neq i$ ) either in an additive manner ( $w_i = 1$ ), a subtractive manner ( $w_i = -1$ )  
728 or not at all ( $w_i = 0$ ), and by systematically varying all  $w_i$  within their ranges all combinations  
729 of positive and negative correlations between the quantities  $a_1 \dots a_N$  are considered. We restrict  
730 our analysis to a maximum of four interacting model parameters, i.e.,  $\sum_i |w_i| \leq 4$ . We rank the  
731 combinations  $\{w_i\}$  with regard to the magnitude of function  $f$  and identify the combinations  
732 with the highest values of  $f$ .

733

734 Figure A1: Standard deviation of the sum  $a + b$  of two quantities  $a$  and  $b$  (each with zero  
735 mean and standard deviations of one) versus Pearson's correlation coefficient between  $a$  and  
736  $b$ . The statistics are calculated on the basis of 1000 samples of  $a$  and  $b$ .



737

738